

**PR 8** – Posted by Dr. Tarek Hegazy, University of Waterloo, [tarek@uwaterloo.ca](mailto:tarek@uwaterloo.ca)

A General Contractor has the following resources stored in the company's resource list.

**Labor:**

Code	Basic \$/hr
L1	25
L2	25
L3	25
L4	25
L5	25

**Equipment:**

Code	Basic \$/hr
E1	50
E2	50
E3	50
E4	50
E5	50

**Crews:**

Code	Composition
CR1	L1+L2
CR2	L3+E1
CR3	L4+2L2+E2
CR4	L4+3L2+E3
CR5	L5+2L2
CR6	L3+E4+L2
CR7	L4+E4+L2
CR8	E5+3L2
CR9	L4+2L2+E2
CR11	E4+2L3
CR12	4L2+E3

**Subcontractors:**

Code	Basic Cost
	As Needed

**New Bid:**

The contractor is preparing a bid for the installation of a mobile house. Activities and estimates are:

No.	Activity	Depend on	Estimate 1	Estimate 2	Estimate 3
1	Site Layout	-----	CR1, 8 hrs Q= 1, Prod.= 0.5 *	CR1, 12 hrs Q= 1, Prod.= 0.5	Subcontractor S1 1 day, \$1,200
2	Excavation	1	CR2, 8 hrs Q= 600, Prod.= 100	CR2, 12 hrs Q= 600, Prod.= 100	Subcontractor S2 3 days, \$5,350
3	Forms	2	CR3, 8 hrs Q= 300, Prod.= 100	CR3, 12 hrs Q= 300, Prod.= 100	Subcontractor S3 1 day, \$4,500
4	Concrete	3	CR1, 8 hrs Q= 300, Prod.= 150	CR1, 12 hrs Q= 300, Prod.= 150	Subcontractor S4 1 day, \$3,500
5	Rough Plumbing	1	CR5, 8 hrs Q=3000, Prod.= 1000	CR5, 12 hrs Q=3000, Prod.= 1000	Subcontractor S5 2 days, \$3,000
6	Place Blocks	5	CR6, 8 hrs Q= 200, Prod.= 50	CR6, 12 hrs Q= 200, Prod.= 50	Subcontractor S6 2 days, \$5,000
7	Rough Elec.	5	CR7, 8 hrs Q= 300, Prod.= 75	CR7, 12 hrs Q= 300, Prod.= 75	Subcontractor S7 2 days, \$5,200
8	Place Home	6	CR8, 8 hrs Q= 1, Prod.= 0.5	CR8, 12 hrs Q= 1, Prod.= 0.5	Subcontractor S8 1 day, \$2,800
9	Remove forms	4	CR9, 8 hrs Q= 300, Prod.= 75	CR9, 12 hrs Q= 300, Prod.= 75	Subcontractor S9 2 days, \$6,909
10	Cure Concrete	4	Subcontractor S10: 7 days and \$1400		
11	Hookup finish	7, 8	CR11, 8 hrs Q= 30, Prod.= 10	CR11, 12 hrs Q= 30, Prod.= 10	
12	Cleanup	9, 10, 11	CR12, 8 hrs Q= 1, Prod.= 0.25	CR12, 12 hrs Q= 1, Prod.= 0.25	Subcontractor S12 2 days, \$7,000

Notes: \* Q = Quantity of work; Prod. = Regular production rate in an 8-hr day.

- Seasonal productivity factors for all activities are: Winter (0.7), Spring (1.0), & Fall (0.85).

## Project Constraints:

Start date = June 1, 04

Resource Limit is 4 L2

Markup = 5%

Retainage = 10%

Reporting period = every 7 days

Interest/period = 1%

Mobilization = 0%

Indirect costs = \$300/day

Suppliers' credit = 20%

Penalty = \$10,000/day

Incentive = \$2,000/day

Deadline = 90% of project duration when all activities use their first estimate (round up to nearest day).

## Requirements:

Enter the resources data into EasyPlan's resource bank. Then, enter the project activities and use the "**Auto-Estimate**" option in the activities sheet to estimate activities' costs.

Determine an optimum plan that meets the contractor's constraints. **Check your solution.**

Compare project cost and time for three project start-date possibilities: Feb. 1, 2004, June 1, 2004, or Oct. 1, 2004. Comment on the results.